

# Hillview Rise GLS Site

## Briefing Session 25 Jan 2018



*Note:*

*For the purpose of fairness and transparency, there will be no Q&A session. You may send in your questions through URA's online feedback and enquiry form. All questions and answers will be consolidated and published at a later date.*

Ho Xue Mei  
Executive Manager  
Construction Productivity and Quality Group  
Building and Construction Authority



# Construction Industry Transformation Map

- Launched in **October 2017**
- Developed in **close partnership** with industry, trade associations and chambers (TACs), institutes of higher learning (IHLs), unions and government
- Aim to achieve a **future-ready built environment** with smart, green and high quality buildings

## Construction Industry Transformation Map

The collective effort of the Industry, Institutes of Higher Learning, Union and Government

### Our Vision

Advanced & Integrated Sector



Progressive & Collaborative Firms



Good Jobs for Singaporeans



### Global Trends Shaping our Sector



**Digital Revolution**

*Advent of Smart Buildings,  
New Construction Technologies &  
Digitalised Work Processes*



**Rapid Urbanisation**

*Need for Advanced Technologies  
To Build Faster & Better*



**Climate Change**

*Strong Demand for  
Green Building Expertise*

# Vision – Transforming the BE sector

## 3 Key Areas to Transform the Sector

### Design for Manufacturing & Assembly (DfMA)



Design upfront for ease of manufacturing and assembly



Highly automated offsite production facilities



Efficient and clean on-site installation process

### Green Buildings



Design for Green Buildings



Sustainable practices in operations and maintenance

### Integrated Digital Delivery (IDD)



Enabled by Building Information Modelling (BIM), IDD fully integrates processes and stakeholders along the value chain through advanced info-communications technology (ICT) and smart technologies.

# Vision – Transforming the BE sector

## Increase adoption of DfMA and IDD

- Establish **robust DfMA eco-system** to make DfMA price competitive and enable widespread adoption
- Develop IDD shared platforms and standards to support the **adoption of IDD solutions**

## Build strong and capable firms

- Encouraging **greater collaboration** among firms

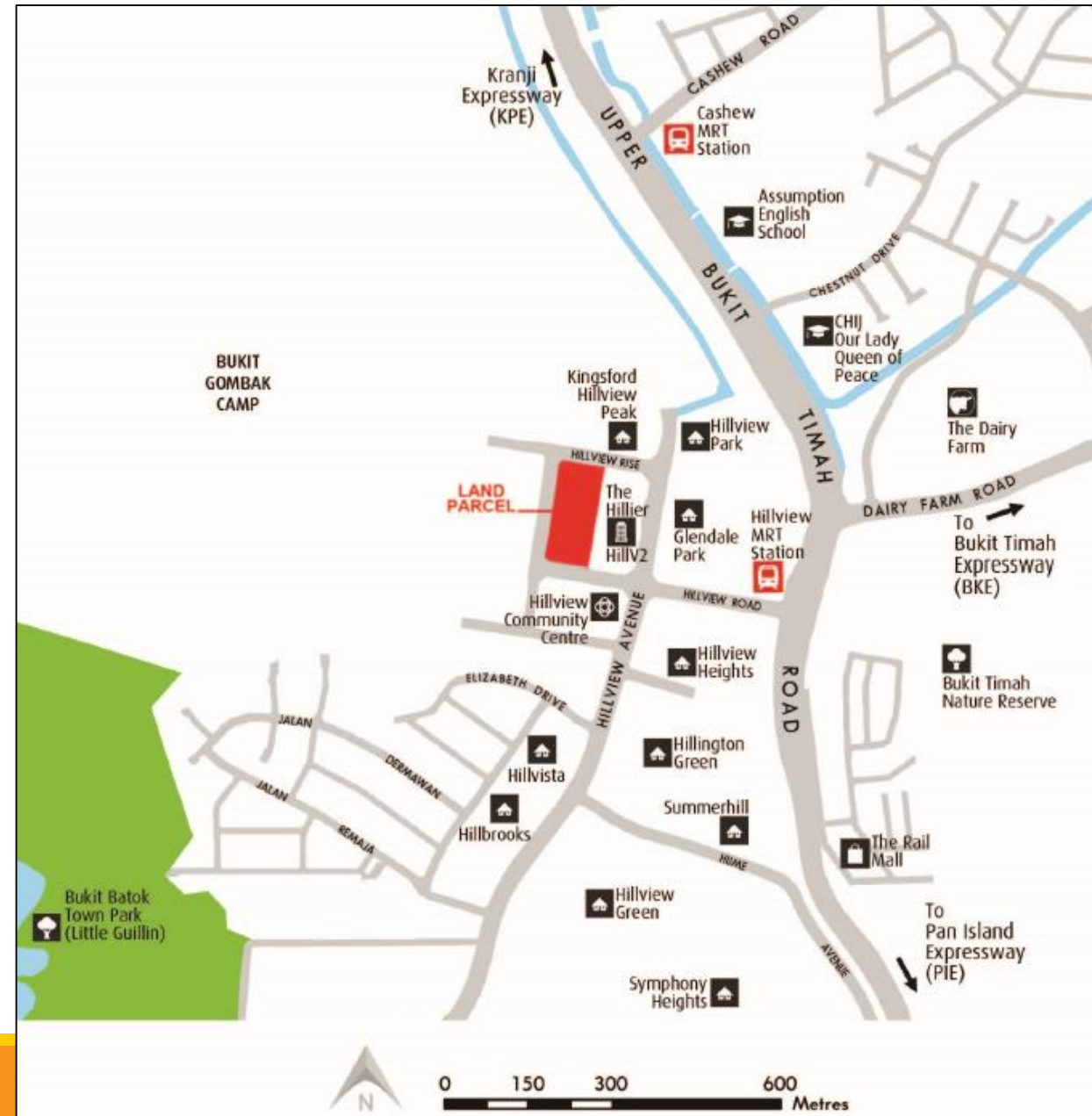




# Hillview Rise GLS Site – Concept and Price

## Rationales for piloting at Hillview Rise

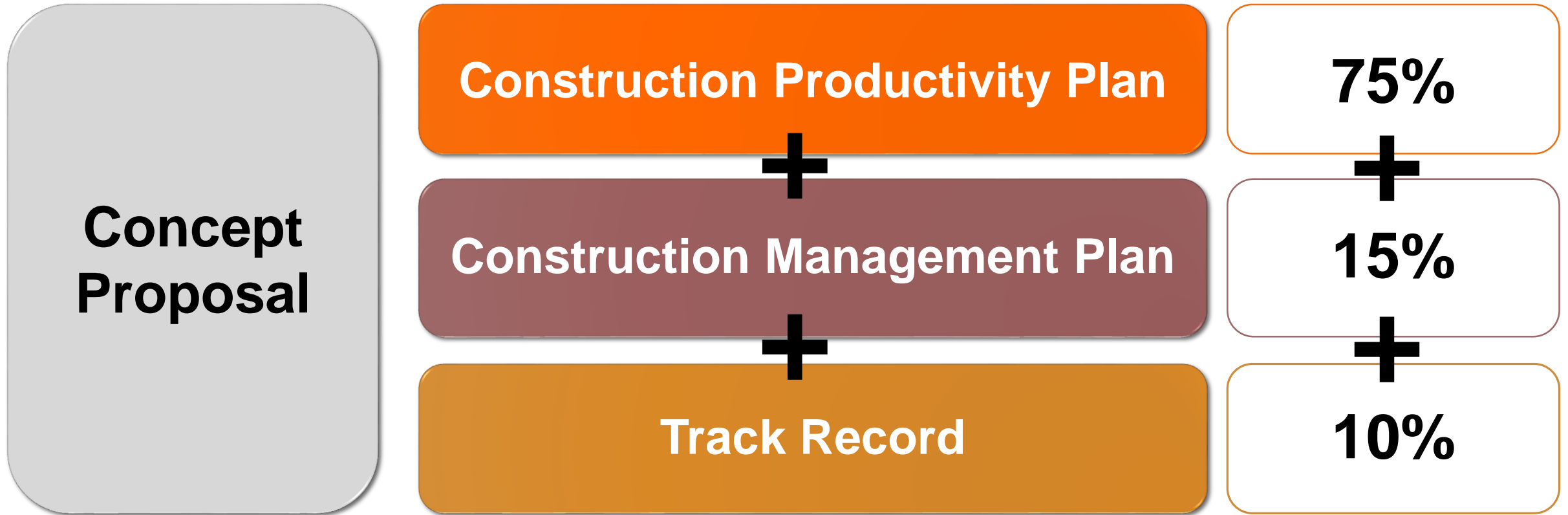
- **Sizeable** (535 residential units) site suitable as a pilot site to benchmark productivity outcomes
- Greater scope for **modularization and economies of scale** to optimize productivity gains
- **Purely residential** site - without the complexity of other usage requirements
- Suitable for **piloting new innovative technologies**



# Concept and Price Tender

- Tenders will be evaluated based on **concept proposal** and **tendered sale price**.
- Concept Evaluation Committee (CEC), chaired by BCA
  - First evaluate the Concept Proposals
  - **Only Concept Proposals that substantially satisfy the evaluation criteria will be short-listed** for the 2<sup>nd</sup> stage of the tender evaluation
- Tender Evaluation Committee (TEC)
  - Open the price envelopes of shortlisted tenders
  - **Tender with the highest tendered sale price will be considered for award**
- **After tender award, the concept proposal will still be required to be reviewed by a Construction Productivity Advisory Panel (CPAP).**

# Tender Evaluation Criteria



# Tender Evaluation Criteria

## Construction Productivity Plan

75%

1	Overall construction productivity concept	<ul style="list-style-type: none"><li>Adoption of <b>Design for Manufacturing and Assembly</b> (DfMA) concept to achieve the highest productivity outcomes possible.</li><li><b>Productivity outcomes</b> should be comparable to or better than the most advanced method of DfMA technologies adopted at GLS sites</li></ul>
2	Level of prefabrication and integration across architectural, structural, mechanical, electrical and plumbing (MEP) works	<ul style="list-style-type: none"><li><b>Overall building design</b> (architectural finishing, MEP works) should support the implementation of the proposed advanced construction technologies and support the functional requirements of the building.</li><li><b>Design and modularisation</b> of building and floor layouts should achieve <b>high levels of integration</b> in the construction of the architectural, structural and MEP works.</li><li><b>Structural system</b> should incorporate highly productive construction technologies and demonstrate the <b>extent of implementation</b> of the proposed technologies.</li><li><b>MEP works</b> should be planned, executed and <b>integrated upfront</b> with all other trades in design, prefabrication and installation.</li><li>Feature <b>innovative proposals</b> to support the Construction Productivity Plan.</li></ul>



# Design for Manufacturing and Assembly (DfMA)

## Aim

- Move traditional construction work offsite into controlled factory environment
- Move designs upfront for ease of manufacturing and assembly to improve quality and productivity

Components  
*Incremental Improvement*

## Continuum of Prefabrication & DfMA

Integrated Assemblies  
*Game-Changing Improvement*

**Prefab components**

**Advanced Prefab Systems**

**Integrated Sub-assemblies**

**Fully-integrated Assemblies**

Structural



Precast



Structural Steel /  
Advanced Precast / Hybrid



Mass Engineered Timber  
(MET)



Prefabricated Prefinished  
Volumetric Construction (PPVC)

40%

10%

20%

35%

Manpower Savings [Project Level]

Architectural



On-site Dry Applied  
Finishes

30%



Prefinished Surfaces

45%



PBUs

60%



PPVC

70%

MEP



Flexible Water Pipe/  
Sprinkler Dropper



Prefab Ceiling Module/  
Prefab Plant



Prefab Module with Platform/  
Catwalk



PPVC

Manpower Savings [Trade Level]

**COMPLETED**

## Local DfMA Projects

### NTU North Hill Hostel

Time savings **2 months**  
Manpower savings (project level)  
**17%**



Number of Storeys	13 (6 blocks)
Number of Rooms	1580
Number of Modules	1200

### Crowne Plaza Extension

Time savings **6 months**  
Manpower savings (project level)  
**44%**



Number of Storeys	10
Number of Rooms	243
Number of Modules	252

### NTU Nanyang Crescent Hostel

Time savings **6 months**  
Manpower savings (project level)  
**25%**



Number of Storeys	11 to 13 (4 blocks)
Number of Rooms	1527
Number of Modules	784

### MOHH Nursing Home

Time savings **3 months**  
Manpower savings (project level)  
**24%**



Number of Storeys	9
Number of Units	180
Number of Modules	343



# Local PPVC Projects

## Brownstone EC @ Canberra

Time savings 4 months *(estimated)*  
Manpower savings (project level) 20% *(estimated)*



**Good  
quality  
achieved !**

Number of Storeys	10/12 (8 blocks)
Number of Units	638
Number of Modules	4384

## The Clement Canopy (GLS)



Number of Storeys	40
Number of Units	505
Number of Modules	1866

**Ongoing construction**  
Over 20 storey completed



**7 day installation cycle/floor**

# Tender Evaluation Criteria

## Construction Management Plan

15%

3	Effective project <b>scheduling, monitoring and productivity tracking</b> methodologies	<ul style="list-style-type: none"><li>• Adopt <b>Building Information Modelling (BIM) and other methodologies</b> to track project progress, identify and address potential sources of delay upfront, so as to ensure that the project is on schedule.</li></ul>
4	Effective project <b>integration and collaboration approach</b>	<ul style="list-style-type: none"><li>• Adopt <b>Virtual Design and Construction (VDC) and other methodologies</b> to achieve integration across the project value chain from design through manufacturing to construction.</li><li>• Incorporate an <b>integrated project delivery approach</b> such as Design and Build or Design Development and Build.</li><li>• Feature <b>innovative proposals</b> to support the Construction Management Plan.</li></ul>

# Integrated Digital Delivery (IDD)

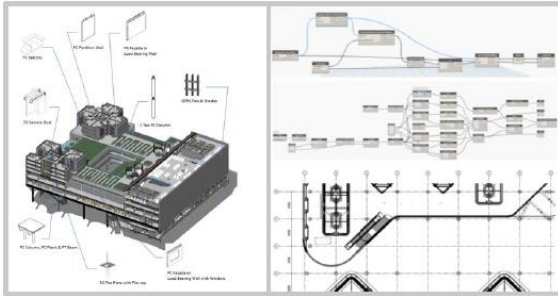
## Aim

- Connect various industry parties involved in building and construction projects through digital information

### Digital Design

e.g. WOHA (Kampung Admiralty)

- ✓ **BIM** to improve constructability
- ✓ Use of **visual scripting** to automate certain mundane tasks (e.g. sheet creation)



### Digital Manufacturing and Fabrication (off-site)

e.g. Greyform

- ✓ **BIM-to-Production** methodology translate BIM models into modules to be installed onsite



### Digital Construction (on-site)

e.g. Kimly + Pre-caster + NTU

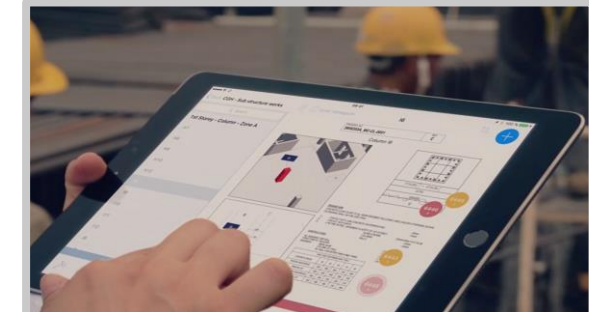
- ✓ Modules are **trackable** at all times
- ✓ **Automatically** stored/installed
- ✓ Travel via a **'ideal' path** (e.g. least distance)



### Digital Asset Delivery and Management

e.g. CCDC (for High Park Residences)

- ✓ **Quality and defects management** system
- ✓ **Handover** asset data through BIM



Enabled by Building Information Modelling and Virtual Design and Construction



# Tender Evaluation Criteria

## Track Record

10%

5	Track Record	<ul style="list-style-type: none"><li>• The tenderer/developer and project teams will be assessed based on their relevant <b>skills and/or experience in employing advanced construction technologies</b> for residential developments, with proven track records (which may include <b>productivity, quality and safety</b>) both <b>locally and overseas</b>.</li><li>• Tenderers/developer and project teams with only overseas projects may substantiate their track records with relevant <b>international construction awards or accolades</b>, where applicable.</li></ul>
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# Tender Submission Requirements

8 sets  
in A3 format

Hardcopy  
Concept  
Proposal

Construction Productivity Plan  
(<30 pages)

Construction Management Plan  
(<5 pages)

Track Record (<5 pages)  
+ Appendix 1 (sample)

2 sets  
in CD/DVD-  
ROM/USB3.0 or latest  
format

Soft Copies

Concept Proposal (PDF)

Video animation  
(max. 5 min)

# Tender Evaluation Process

**Tender Closing**

**3 May 2018 (before 12 noon)**

**The URA Centre  
Tender Box, Room 10-1**

**Presentation of Concept Proposal to Concept  
Evaluation Committee (CEC)**

**7 and 8 June 2018**

# Successful Tenderer

Reflect the Concept Proposal in a  
Productivity Concept Implementation Plan (PCIP)

**Stage 1**  
Before submission of development application to URA

**Accepted  
PCIP**

Seek in-principle acceptance (IPA) of the PCIP from the  
Construction Productivity Advisory Panel (CPAP)

**Stage 2**  
During application for BP and ST clearance to BCA

**\*Approved  
PCIP**

Seek approval of the accepted PCIP from the  
Commissioner of Building Control

***\*In accordance to the Building Control (Buildability and Productivity) Regulations 2011.***

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Thank you.



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