

**Lee Kuan Yew World City Prize 2018 Special Mentions**

**Jury Citations**

**Hamburg, Germany**

Hamburg is recognised as an extraordinary port city that has overcome planning challenges to become an attractive and welcoming city of opportunities for a population that now includes a growing number of immigrants. It has very effectively evolved from previous conventional practice of urban expansion on the fringe through the successful implementation of its inner city densification strategy to cater to increased demand for housing and urban mobility from its growing population. The new HafenCity is an excellent demonstration of this strategy. The former underused harbour and industrial space located next to the historical Speicherstadt warehouse district has been transformed from a dilapidated area into a dynamic mix-use district of urban housing, workplaces and recreation areas. Recognising that built heritage is an important aspect that adds to the quality of life in an ever-changing environment, the city placed great emphasis on the urban design of the new district to relate to the old city, and to align vistas with the spires of the old churches while also sensitively providing protection against flooding and rising waters.

First Mayor Olaf Scholz is instrumental in the city's drive towards affordable housing for different segments of the population, and the creation of an especially attractive city for the young. Major residential development projects consist of three equal parts: one-third social housing, one-third condominiums, and one-third privately-funded rental housing. In Altona, a soon-to-be defunct rail yard is making way for new housing, simultaneously enhancing intercity train service while also linking neighbourhoods that had previously been divided by the rail lines.

Hamburg's strategy of inclusiveness is exemplary. The city's culture of cooperation is characterised by public-private partnerships realising many housing and transportation projects, and complemented by a citizen participation process that acknowledges its people as key stakeholders and drivers of change. Extensive

communication with citizens, involving even young children, from the very early stages of planning have devised holistic solutions that bring about greater benefits; for instance, the Autobahndeckel evolved from conventional traffic noise protection walls to landscaped decks that goes beyond its original purpose to reconnect existing parks while adding new gardens spaces for the city's inhabitants. Hamburg's inclusiveness extends to its immigrants and refugees. Under a comprehensive integration programme launched in 2013, newcomers are given the best possible support to overcome the barriers that normally impede their assimilation. This allows them to become positive contributors as quickly as possible, with the potential to achieve German citizenship.

Hamburg is also commendable for its push towards sustainable urban development through the ongoing conversion of its transportation system to one based on renewable energy and its innovative initiative "switch", which intend to reduce private car usage through the introduction of alternative mobility options at key transportation nodes.

With excellent urban initiatives creating a conducive environment for its inhabitants and imbuing the city with an uplifting spirit, Hamburg stands out as an exemplary model for other cities who are looking for ways to enhance economic competitiveness through education, workforce support, and high quality of life.

## **Kazan, Russian Federation**

Kazan is recognised for its impressive turnaround from a formerly drab city with youth criminal gang and poor public health problems into a healthy city now known for sports and social and religious harmony. Under the highly commendable leadership of Mayor Ilсур Metshin, the city recognises that its people are the city's most valuable asset and has invested strategically in sports, medicine, nutrition, and family life to improve Kazan's overall quality of life.

The city has leveraged international sporting events such as the 2013 Summer Universiade to brand itself as the sporting capital of Russia, and has constructed a range of sporting infrastructure, which benefited its people after the events as part of the city's push for wider adoption of sports and wellbeing. The Department of Food and Social Catering of Kazan – the largest food industry operator in the Republic of Tatarstan – caters meals for some 265,000 people including schools and hospitals, ensuring good nutrition to its people. The Kazan Family Centre is an institution that promotes family life by celebrating marriage life and multiple births, and organises social activities for families. Through these initiatives, the city has seen dramatic improvements in the city's quality of life: over the last 10 years, the lifespan of its residents increased by 9 years, birth-rates increased by 2 times, abortion rates decreased by 40 percent, and crime rates decreased by 2 times.

Kazan is also commendable for taking the lead among Russian cities in embracing innovation. The city capitalises on its youth, as seen in its young leadership, and is committed to bringing new ideas that could catalyse positive change. Kazan is one of the host cities for the 2018 FIFA World Cup in Russia, as well as the host for the 2019 WorldSkills Competition. These events provide the impetus for infrastructural upgrades and urban development that will benefit the everyday life of its residents. The development of the embankment of the Kaban Lake and the rehabilitation of Lebyazhye Lake are also positive examples to show how Kazan creatively improves the city through landscaping, while providing new recreational areas and opportunities for the people.

Kazan is highly remarkable as a city of diverse cultures, comprising 115 different nationalities, 36 national cultural organisations, 180 religious communities, and 9,000 foreign students. Most notably, the city's population is made up of approximately 50 percent orthodox Christians and 50 percent Muslims living in peaceful co-existence. The friendship and respect for one another's individual beliefs demonstrated amongst the Kazan people makes it a model city of respect for ethnic and religious diversity, and sends a powerful message to the rest of the world that civil, racial and religious harmony is achievable and sustainable.

## **Surabaya, Indonesia**

Surabaya is an emerging city that is commended for its strong appreciation of culture and for taking a bold urban development strategy to preserve and develop its kampung neighbourhoods, instead of displacing them, while also experiencing rapid economic growth. The comprehensive 'Kampung Improvement Programme' successfully brought together strong community support and participation from the citizens to collaborate closely with the local government in transforming the kampungs into clean, conducive, and productive environments. The initiative is also an inspiring model for alleviating poverty through which the city provided professional training to improve the villagers' in-house production of food and crafts for sale, made available cheap credit by the national government, and prepared the market to absorb the products. The 'Kampung Unggulan' (Prominent Kampung) and 'Pahlawan Ekonomi' (Economy Hero) programmes, and community-based waste management measures such as recycling, composting and waste bank helped to formalise and improve the economic status of the lower income settlements, transforming their subsistence economy into urban economy, while also promoting home-based entrepreneurship.

Mayor Tri Rismaharini is instrumental in the city's achievements and transformation. She is widely acknowledged for her inclusive and people-centric urban development approach to advance Surabaya from an unattractive city into a clean and green thriving metropolis with improved quality of life. Surabaya has successfully mustered many innovative ground-up initiatives by harnessing businesses and citizens to make modest attempts at improving the environment, creating jobs and managing urban waste. The city government has placed great importance on citizenry participation and building trust and worked closely with the local universities in seeking policy advice and implementation of its initiatives.

Surabaya's strong drive to promote greening in the city deserves praise. The city constantly seeks innovative and creative ways despite limited resources to achieve its vision, exemplified by partnering with the private sector in the development and maintenance of green spaces and environmental improvement works. Today there are

about 100 active parks in Surabaya, and the green open space has reached more than 20 percent of the city area.

Surabaya's efforts to promote inclusive learning and develop the young population are exemplary. With 35 percent of the city's annual budget allocated for education, the city has improved the literacy level of the community through providing free education for the under-privileged, setting up reading corners and mobile libraries across the city and in the parks, and offering free computer classes and foreign language training to its residents.

The involvement and commitment of both the people and the Mayor working closely together for a better quality of life, is clearly felt through the palpable vibrancy of the kampungs. Surabaya has distinguished itself as a forward-looking emerging city and is an inspiration to other cities in developing economies which are looking to learn from a well-managed city now characterised by economic growth, social harmony, and environmental sustainability.

## Tokyo, Japan

Tokyo is recognised as an exemplary megacity that works. Everything across the city is well managed despite its large and seemingly ungovernable size. Through the conscientious implementation of the city's urban blueprint first developed in 2001 and updated in 2016, Tokyo has transformed from its low period of the 90s following the burst of Japan's economic bubble to the highly efficient, liveable, and vibrant city one experiences today. The credit for the achievements goes to both the government, as well as the enlightened private sector who took it upon themselves to contribute towards the greater good for citizens as part of their larger social responsibility.

Tokyo displayed prescient foresight in recognising that good public infrastructure is critical to support the growing metropolis and that it epitomises the Japanese concept of "kaizen" through its long-term provision of, and continuous investment in, its public transportation network over 60 years to ensure its contemporary efficiency and success. The results are evident: in most parts of central Tokyo, it only takes 5 to 10 minutes on foot to reach the nearest train station, while the city's train modal share within its 23 Special Wards is at an impressive 48 percent - higher than any other city in the world. At the same time, despite its growing population, the city reduced its train congestion rate from 221 percent in 1975 to 164 percent in 2015.

Tokyo is highly commendable for its exceptional public-private partnership model over the long term which has produced huge successes for the city. The city overcomes its governance and budget limitations by leveraging the enlightened private sector with the capability and talents to deliver high quality urban development projects. A case-in-point is the remarkable transformation of the Otemachi-Marunouchi-Yurakucho (OMY) District, one of many business centres to increase Tokyo's economic vitality under the city's long-term vision. Accommodating ground-up initiatives and exercising flexibility in plans, has helped the city achieve an outstanding outcome in urban development: the OMY District has been transformed from a sombre strictly suit-and-tie business environment into a vibrant, far more casual and inclusive environment that caters to a wide range of users.

As Tokyo moves towards hosting the Tokyo Summer Olympics 2020, it has in place a planned vision for the future toward which the city is working. Under the Action Plan 2020, the city focuses on three aspects: “Safe City”, “Diverse City”, and “Smart City” to make the city resilient, accommodating, and open to broader collaborations to meet future challenges. Governor Yuriko Koike is an inspiration for her leadership, as seen in her drive for inclusiveness by focusing and capitalising on the planning for Paralympic Games, to step up the city’s barrier-free efforts. In doing so, Tokyo is preparing itself for the future as its population ages, an initiative from which other cities facing similar aging issues can learn.